

APPENDIX 2: MERTON 2030 SHORT TERM DELIVERY – FURTHER INFORMATION

Deliverable	Summary	Timeframes for delivery	Information about funding	Service area
PRIORITY ONE: MAINTAINING EXCELLENT EDUCATION AND SKILLS				
SEND strategy	CSF are working on expanding our SEND places to provide excellent education for children in our borough with special educational needs, as part of our SEND strategy.	Expansions/new provisions are planned for each year between now and 2025/26 - the first cohort of children to be placed at Whatley Avenue/Melrose school in September 2022. Safety Valve Delivery Programme to be delivered up until 2027	Capital funding being sought from DfE. Safety Valve support for deficit also being sought from DfE.	Education
Education recovery	CSF is working with schools to support catch-up from Covid. This includes targeted additional mental health support for pupils and support for those at risk of falling behind.	Delivery is underway and ongoing through schools over 2021/22.	Funding is provided through the DfE for 2021/22. Wellbeing for education recovery grant for Merton is £23k	School improvement
Towards Employment – learning disabilities support	C&H are piloting a programme of support for young people with learning disabilities to support them towards employment and volunteering skills.	Six-month pilot being delivered over late 2021-22 with a view to scoping long term model.	This is funded through C&H Reserves as recovery investment – total of £87k	Disability Integrated Service
Apprenticeships scheme for young carers	CSF and Corporate Services are collaborating on a targeted Apprenticeship scheme for young care-leavers and other young people facing disadvantage in Merton to help them access employment opportunities	This is due to be delivered from April 2022-23 for one year initially.	This has been funded through the Your Merton Fund - £45k for 2022-23.	HR/Placements & Looked After Children

Connecting Merton – tackling digital exclusion	C&H are supporting digital skills and connection for those who are digitally excluded through the Connecting Merton project by offering laptops on loan through libraries and classes - working with Wimbledon Guild	Delivery is already underway across key libraries as of late 2021.	This has been funded through external grants related to the Covid-19 response.	Libraries & Merton Adult Learning
Mindspace - libraries as digital, education and wellbeing hubs	C&H will deliver a new innovative concept called Mindspace to establish small digital, education and wellbeing hubs in libraries. This includes adaptations to the building and purchase of VR equipment to create a multi-sensory experience to improve digital, education and health outcomes	Delivery is underway – commenced in October 2021. Completion date – August 2023	This is funded through C&H reserves as recovery investment – total of £132k with potential for future funding from Arts Council	Libraries & Merton Adult Learning
PRIORITY TWO: PROMOTE A DYNAMIC, CONNECTED AND INCLUSIVE COMMUNITY AND ECONOMY WITH SAFE, VIBRANT HIGH STREETS AND JOBS FOR OUR RESIDENTS				
Virtual high street	Future Merton are developing an e-commerce app as a digital platform to promote local independent businesses and online high streets to encourage people to shop locally.	A provider has been commissioned and development of platform underway for delivery in early 2022	This is funded through the Additional Restrictions Grant from BEIS - funding is limited to financial year 2021/22	Future Merton
High Street Innovation lab	Commissioning an innovation lab approach to develop ideas for the future of Merton's high streets in collaboration with the business sector and partners	Delivery is due to commence in January 2022 – an innovation partner will be commissioned to support this approach	This is being funded from Recovery and Modernisation Programme Fund - £50k	Policy, Strategy & Partnerships Team/Future Merton
Parklets and public realm improvements	Delivering improvements to the public realm to support the hospitality sector including parklets, outdoor seating and spaces for events	Delivery underway, parklets have been installed across the borough.	Estimated £100k from previous CMT report	Regulatory Services Partnership?

<p>The Workery – co-working space in Mitcham library</p>	<p>C&H are supporting the introduction of a co-working space for local start-ups, entrepreneurs and freelancers in Mitcham called the Workery - building on the successful model of Wimbletech CIC.</p>	<p>Delivery is underway – commenced in November 2021. 6-month pilot delivery phase – February to July 2022 Extension of service (subject to successful pilot) – August 2022 onwards.</p>	<p>This is being funded from internal reserves - £25k. Model intended to generate income as with Wimbletech CIC</p>	<p>Libraries</p>
<p>Health on the High Street</p>	<p>Public Health are working with the NHS on trialling 'Health on the High Street' which will be a pop-up health and wellbeing service based in Mitcham High Street</p>	<p>Delivery is due to commence from December 2021/early 2022 once a PM is appointed.</p>	<p>Funded through COMF - £50k. The CCG are also investing in the project management side, and we are working on bids for evaluation.</p>	<p>Public Health</p>
<p>Market Manager for Mitcham market</p>	<p>Future Merton are working on setting up a market management offer based in Mitcham to support successful street trading, develop best practice and support the local economy in Mitcham.</p>	<p>The procurement process is underway with view to having partner on board early 2022.</p>	<p>This is funded through the Additional Restrictions Grant from BEIS - funding is limited to financial year 2021/22</p>	<p>Future Merton</p>
<p>Business register</p>	<p>Revenue and Benefits are working with the business sector on setting up a local register of medium size businesses in Merton - this network will improve engagement and intelligence about the local business sector.</p>	<p>This has been set up and registrations are open.</p>	<p>This is funded through the Additional Restrictions Grant from BEIS - funding is limited to financial year 2021/22 - £136k.</p>	<p>Revenue and Benefits</p>

Community Banking	C&H are working with Barclays to bring in a community banking service and debt advice into libraries in the east of the borough so businesses and residents can access local community banking.	Negotiations are underway with Barclays, due to commence in January 2022.	No funding provided - this is a partnership with Barclays.	Libraries
Street Pastors - safety of women and girls	Safer Merton are investing in extra capacity for street pastors in high streets and night-time economy with focus on safety of women and girls.	This will be delivered from December 2021 as it is an increase in current capacity and training.	This is being funded from Your Merton fund - £15k	Safer Merton
Safety of women and girls in Merton – engagement and awareness raising	Comms and Safer Merton will work together on carrying out a communication campaign and engagement to seek views and raise awareness around the safety of women and girls in the borough	This will be progressed in early 2022 but not likely before May 2022	This is being funded internally through Your Merton Fund - £15k	Comms & Safer Merton
PRIORITY THREE: SUPPORTING AND CARING FOR RESIDENTS WHO ARE MOST IN NEED AND PROMOTE THE SAFETY AND WELLBEING OF OUR COMMUNITIES.				
Recommissioned community response hub	C&H have worked with the voluntary sector to recommitment our Community Hub for a further year to build on the local support offer from our voluntary sector partners for residents who are most need.	Delivery is already underway – expected to run until 2022	The recommissioning of the hub is being funded from the Better Care Fund - £198k.	Adult Social Care Commissioning
Health in all Policies	Public Health will lead on refreshing the Health in All Policies action plan with a view to developing this approach as a Council to help with tackling health inequalities – potential research partnership through	Work on a refreshed plan would be carried out over the next 8-9 months.	Funding bid submitted for partnership with NIHR, no internal funding identified.	Public Health

	National Institute of Health Research if successful with funding bid.			
Refreshed Local Health and Care Plan	C&H are working with health and voluntary sector colleagues on developing more joined up health and care services whilst tackling health inequalities through a programme of work set out in the refreshed Local Health and Care Plan.	Refreshed plan approved by Health and Wellbeing Board in November 2021. Delivery to commence from 2022.	Funding for services is through standard NHS and social care routes.	Public Health/NHS
Mockingbird Foster care project	CSF are introducing the Mockingbird model to support local foster carers so that more young people can be placed in foster care closer to home.	Delivery is already underway – commencing from June 2021	The Mockingbird Project is funded through the Merton Improvement Board - £55k for three years, commencing in 2019.	CSF/ Placements & Looked After Children
System wide approach to early intervention and prevention	Collaborate CIC have been commissioned to develop a new framework and approach for how we work with our communities. our Transforming How We Work with Communities approach in Early Years and Young People's mental health services	In development – commenced in 2021 and expected to run throughout 2022	This new project is being funded through the RMP - £64k	Recovery and Modernisation Programme/C&H and CSF
Youth Fund	Establishing a Youth Fund to be jointly managed by young people and the children trust to target projects that meet the needs evidenced in the Merton Youth survey and builds on the proposals from the youth parliament	This will be implemented from January 2022 – Merton Youth survey will be published in January.	This will be funded by £10k from the Your Merton fund.	Youth Inclusion

PRIORITY FOUR: ENSURE A CLEAN AND ENVIRONMENTALLY SUSTAINABLE BOROUGH WITH INCLUSIVE OPEN SPACES WHERE PEOPLE CAN COME TOGETHER AND THERE IS A VARIETY OF NATURAL LIFE				
Cleaner Greener Street scene improvements	E&R is bringing additional resources into street scene cleanliness as part of our Cleaner Greener Merton Programme – supported by Your Merton fund investment.	This will be delivered from December 2021.	This will be funded by £250k from the Your Merton Fund.	Waste management and cleansing
Don't Mess with Merton – enhanced enforcement	E&R is introducing a range of enhanced enforcement activity, including piloting a park ranger service and increased street cleansing capacity - – supported by Your Merton fund investment.	This will be delivered from December 2021	This will be funded by £415k from the Your Merton Fund.	Waste management and cleansing
Air quality monitoring	E&R is leading on installing air quality sensors in priority locations around the borough to support our ambition to tackle toxic air pollution – this is part of an Internet of Things pilot project.	Delivery is underway – air quality monitors have recently been installed in November	Funding from London Councils as part of a South London partnership project 'InOvate'	Public Protection
Schools active travel policies	Promoting active travel and air quality through schools by engaging with parents and young people on school active travel policies and introducing School Streets.	Delivery is already underway across the council – developed during Covid-19 emergency response	A Healthy Streets Officer provided by TfL helps deliver the Stars School Travel. Cycle training for school children and adults - £60k from TfL. Walk4life – no funding allocated, volunteers lead on the walks.	Transport & School improvement

Urban Tree Challenge	E&R is leading on planting more trees through the Urban Tree Challenge to progress towards our targets for increasing tree canopy cover by 2050 - part of the Cleaner and Greener programme.	Delivery is already underway – 283 standard trees to be planted across 28 parks and open spaces	This is funded internally and externally for three years: £118k Forestry Commission £35k GLA £83k LBM	Parks and Green Spaces
Improving feelings of safety in borough (part of Don't Mess with Merton)	Investing in a pilot for a park ranger service to improve safety in our parks and green spaces.	Delivery from December 2021 onwards	£125k from the Your Merton fund - as part of £415k invested in greater enforcement (see above)	Safer Merton
PRIORITY FIVE: WORK TO MAKE MERTON A FAIRER, MORE EQUAL BOROUGH AND SUPPORT THOSE ON LOWER INCOME BY TACKLING POVERTY AND FIGHTING FOR AFFORDABLE HOUSING.				
Council Tax Support Scheme	The Council will continue to provide financial support to those on lower income through the Council Tax Support Scheme – recognising the current pressures on household finances	This will be delivered from 2022 following Cabinet approval in late 2021.	This funding has been identified in the MTFS - £11,058k.	Revenue & Benefits
Household support grant	The council is continuing to provide financial support to those on lower income through the household support grant – administering central government grant funding.	Delivery is underway – short term funding to be delivered by end of financial year.	This is funded by grant funding from central government - £499k for: payments to working age CTB recipients, local welfare support scheme and admin.	Revenue & Benefits

Free School Meals and holiday activities – Winter 2021	CSF are supporting the administering of additional financial assistance targeted to those on low income during Winter 2021 including free school meal provision over the holidays and a range of holiday activities for children.	Delivery is underway – expected to continue through spring 2022	This is supported through the Household Support Grant - £612k	Education Inclusion
Refreshed Equalities Strategy	The Council will be refreshing our Equalities strategy to tackle inequalities and disadvantage in the borough in the wake of Covid-19.	This strategy is in development and consultation with key stakeholders underway – expected for April 2022	Specific investment requirements will be picked up through departmental budgets	Policy, Strategy & Partnerships
Capital Letters	The Council is increasing the supply of temporary accommodation through joining the pan-London Capital Letters' scheme to procure properties	Delivery is underway – commenced in late 2021	This funding is from the council allocation of the Homelessness Prevention Fund.	Housing Needs
Insight to Intervention – Transforming use of data in Supporting Families	CSF are leading on a pilot project to improve our use of data with the aim of building an accurate picture of hardship and vulnerability as part of our Supporting Families programme, drawing on cross council intelligence.	Project is underway as of Dec 2021 with commissioned partner – for delivery in early 2022	This project has been funded through the Supporting Families Programme – specific funding allocation for data transformation	Family & Adolescence Service
ENABLING INFRASTRUCTURE				
Investment Strategy	Corporate Services are commissioning an external financial assessment to support a refreshed investment strategy – link to future resourcing of Merton 2030.	Procurement process underway and partner appointed for scoping & delivery from Jan 22	Funded from Recovery and Modernisation Programme	Recovery and Modernisation Programme & Finance team
Comms and community	Investment in additional communications and community engagement capacity will support the rollout of the Merton ambition and its	This will be delivered from January 2022, in line with publication of the ambition	Funded from Your Merton Fund £250k	Communications Team

engagement capacity	components, including improvements to social media engagement with residents, support for the five key priorities and guiding principles			
IT and digital capabilities	Additional investment in IT is underway to improve our digital capabilities and more effective delivery of services to our residents	Work underway to prioritise delivery	Currently under discussion at CMT	IT and Recovery and Modernisation Programme
Workforce wellbeing	HR will lead on creating a workforce strategy which will ensure the council has the right workforce, skills and support for staff, with a focus on health and wellbeing as a response to the impact of the pandemic on the workforce.	Work to begin from January 2022 – existing workforce strategy takes council up to 2021.	This is to be funded through Your Merton Fund - £45k	HR
Workforce Equality and Inclusion	HR will be working with the Council's Race Equality Network on developing an equality and inclusion strategy for the council and investing in initiatives to strengthen our ability to be a fully inclusive and cohesive workforce	This will be implemented from January 2022	This will be funded through Your Merton - £95k	HR

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