

Dir	Area	Service	Arrangement	Governance
C&H	ASC	Shared Social Care Emergency Duty System	Joint working arrangement - LBM, LBR, LBS, LBW, RBK Richmond is the Host Authority The current agreement started in July 2014, with 12 months' notice period by any of the boroughs The agreement allows for an annual review of the service with the liaison officers of each borough –we shall be reviewing the service in early 2020	
CS	Governance	Internal audit	Shared by way of a collaboration agreement - LBM, LBRUT, LBS, RBK, LBW LBRUT is the host authority. The shared service continues until termination provisions are implemented in accordance with the agreement. Staff are TUPE'd - work for SSA	Shared Service Board which comprises of the Director of Resources and Deputy Chief Executive of Richmond and Wandsworth, Strategic Director of Resources for Sutton, Director of Corporate Services for Merton and Director of Corporate and Commercial and/or Assistant Director of Corporate Governance from Kingston. The Head of the Shared Audit Service is required to attend but does not have a vote. There are no councillors on the Shared Service Board.
CS	Governance	Legal	Shared by way of a collaboration agreement - LBM, LBRUT, LBS, RBK, LBW LBM is host authority The shared service continues until termination provisions are implemented in accordance with the agreement. Staff are TUPE'd – work for LBM	Governance Board which comprises of the Director of Corporate Services from Merton, the Assistant Chief Executive from the SSA (Richmond & Wandsworth), the Strategic Director of Resources from Sutton and the Director of Corporate & Commercial from Kingston. The Assistant Director of Corporate Governance and Joint Head of Legal Services from Merton and the Monitoring Officer from Kingston are required to attend but do not have a vote. There are no councillors on the Governance Board
CS	Governance	Merton & Sutton Joint Cemetery board	Joint Venture - Small Authority	Merton and Sutton have rights to the net assets of the arrangement. A separate legal entity has been set up however its operation is not material. The Board is made up of equal numbers of Merton and Sutton officers who make joint decisions in the interest of MSJCB. No financial contribution from Merton & Sutton for operations. MSJCB owes Merton/Sutton (50% each) for capital loan – repayments annual.
CS	Governance	North East Surrey Crematorium Board (LBM, LBS, LBW)	Joint operation for the purpose of profit sharing	The crematorium is administered by the North East Surrey Crematorium Board (NESCIB), comprised of Councillors from Merton, Sutton and Wandsworth Borough Councils. The crematorium runs on a surplus, which is apportioned, back to the three Authorities. Merton does not make any contributions.
CS	Governance	SW London Fraud Partnership (LBW, LBS, LBR, RBK and LBM)	Joint Operation for the purpose of cost sharing	Partnership led by Wandsworth Council.
CS	HR	Payroll IT system	Shared - LBM, LBS, RBK, Afc LBS is host authority In October 2009 Merton HR employees TUPE'd to Sutton	Joint Governance Board with directors under collaboration agreement
CS	Resources	Bailiffs service	Joint working arrangement - LBM, LBS LBM staff only Sutton pays a contribution to cover running costs and share surplus (note this is a self financed service) Rolling contract with minimum notice time to drop out Arrangement is open to new member (but it will require a re-negotiation of the redistribution of the surplus)	The board is comprised of Director of Corporate Services for both Councils and Head of Revenues and Benefits for both

CS	Resources	Pensions IT system / Pensions service	LBM purchase them from LB Wandsworth, as part of a contractual delegation under S.101 of the 1972 Local Government Act	Managed by LBM as a commissioned service
CSF	Children & young people	Adoption recruitment	Pooled resources - LBRuT, RBK, LBS, LBM. Joint Operation for the purpose of cost sharing.	Sponsoring Group - Directors of the four agencies . Strategic Board – heads of service. Operational Group – team managers.
CSF	Children & young people	Out of hours children’s social care duty service	4 boroughs. Hosted by Sutton	Operational board at service manager level with escalations through Assistant Directors
CSF	Children & young people	School governors	Shared management agreement- LBM, LBS LBM is host authority and invoices Sutton for the agreed costs	The authorised officers for the service are: LB Merton: Head of School Improvement LB Sutton: Head of Improvement and Support. There are no elected members involved
CSF	Children & young people	Travellers education service	Shared - LBM, LBS Sutton is host authority	TBC
E&R	Environment	Building Design Consultancy Framework	Shared - LBM, LBR, LBS	Not currently in place. Something similar has been set up by an individual authority in London but it is an arms length company due to potential conflict of interest issues
E&R	Environment	Building Control	Exploring options and potential shared service elements amongst other options. LABC completing review with Merton Sutton and Kingston	TBA
E&R	Environment	Regulatory services (ie Environmental Health/Trading Standards and Licensing)	Shared service currently consisting of LBM, LBR and LBW and operational since August 1st 2014. Service hosted and led by Merton. LBR & LBW staff TUPE’d	The governance for the shared regulatory service consists of (1) a management board and (2) a joint regulatory committee.  The management board consists of Chris Lee, Cath James, Nick Steevens and Paul Chadwick (a Director at Wandsworth & Richmond).  The Joint Regulatory Committee consists of six councillors, two from each Council. The make-up is as follows: <ul style="list-style-type: none"> <li>• Cllr Tobin Byers</li> <li>• Cllr Caroline Cooper-Marbiah</li> <li>• Cllr P Ellis (Wandsworth)</li> <li>• Cllr P Walker (Wandsworth)</li> <li>• Cllr H Lee (Richmond)</li> <li>• Cllr M Elengorn (Richmond)</li> </ul>

E&R	Environment	South London Waste Partnership	<p>Disposal - jointly procured disposal contracts.</p> <ul style="list-style-type: none"> <li>- Phase A, delivering cost effective waste disposal contracts.</li> <li>- Phase B the procurement of a longer term more sustainable waste disposal solution diverting residual waste from landfill.</li> </ul> <p>Environmental services Phase C - a joint procurement for a number of environmental services, namely:</p> <ul style="list-style-type: none"> <li>- Waste Collection and recycling</li> <li>- Commercial waste</li> <li>- Street Cleaning</li> <li>- Winter Maintenance</li> <li>- Vehicle Maintenance</li> <li>- Green spaces, principally grounds maintenance</li> </ul>	<p>Legally binding inter authority agreement between LBM, LBS, RBK, LBC</p> <p>The governance structure for the partnership currently comprises of: Management Group (MG). Lead officers from each authority and chaired on an annual rotational bases. This is supported by both strategic, and project management roles employed by the Partnership.</p> <p>Joint Waste Committee (JWC) this is made up of Cabinet and Executive Members from each of the 4 boroughs. This group is responsible for all key decisions made on behalf of the Partnership, relating to Waste Disposal functions delegated by the individual boroughs to the Committee.</p> <p>The Joint Procurement of waste collection and other environmental services is overseen by the SLWP Strategic Steering Group (SSG), comprised of the four boroughs' Environment Directors, A representative of the four boroughs' Financial Directors and currently chaired by the Chief Executive of Merton (the Chair role rotates on an annual basis every June)</p>
E&R	Environment	Wandle Valley Regional Park CE	<p>LBM, LBW, LBS, LBC Arm-length body</p>	<p>WVRPT is not a shared service. We have two members who are trustees of the Trust but they do not represent the authority in itself, albeit that they are nominated to serve on the trust by LBM under the current governance arrangements. There are a number of trustees of the Trust who represent the four constituent local authorities (two per Borough) and a number of other relevant organisations, including the National Trust, the Environment Agency, the Wandle Forum and others</p>

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